	•	~~	Return of Organization Exempt From	Income Tax	OMB No. 1545-0047
Form 990			Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Co benefit trust or private foundation)	2008	
		of the Treasury nue Service	Open to Public Inspection		
AF	or the	e 2008 calen	dar year, or tax year beginning JUL 1, 2008 and ending	JUN 30, 2009	
B c	heck if pplicab Addre chang	e: Please use IRS M2 label or print or CC	Name of organization ASSACHUSETTS ASSOCIATION OF OMMUNITY DEVELOPMENT CORPORATIONS	D Employer identific	
	_chang	e type.	Doing Business As		759909
	return Termi ation	Specific	Number and street (or P.O. box if mail is not delivered to street address) 5 COURT SQUARE 600		426.0303
	Amen		City or town, state or country, and ZIP + 4	G Gross receipts \$	1,011,726.
	Applic tion pendi		DSTON, MA 02108 and address of principal officer:	H(a) Is this a group re for affiliates?	Yes X No
			X 501(c) (3) ◀ (insert no.) 4947(a)(1) or 527	H(b) Are all affiliates incl	
		te: ► N/A	X 501(c) (3) (insert no.) 4947(a)(1) or 527	H(c) Group exemption	list. (see instructions) n number ►
			X Corporation Trust Association Other ► L Ye		State of legal domicile: MA
Pa	art I				
ė	1		be the organization's mission or most significant activities: SUPPORTIN		
Activities & Governance			S TO BUILD VIBRANT PLACES THAT PROVIDE		
ern			ox 🕨 🔲 if the organization discontinued its operations or disposed of m		
Š			oting members of the governing body (Part VI, line 1a)		17
ۍ ه			dependent voting members of the governing body (Part VI, line 1b)		16
es	5	Total number	r of employees (Part V, line 2a)		10
viti	6	Total number	r of volunteers (estimate if necessary)	6	100
Cti	7a	Total gross u	nrelated business revenue from Part VIII, line 12, column (C)		22,500.
-	b	Net unrelated	d business taxable income from Form 990-T, line 34		12,241.
				Prior Year	Current Year
đ	8	Contributions	s and grants (Part VIII, line 1h)	889,145.	974,759.
Revenue			vice revenue (Part VIII, line 2g)	88,845.	,
eve		-	ncome (Part VIII, column (A), lines 3, 4, and 7d)	6,695.	4,449.
Ř			e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	37,565.	32,518.
			e - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,022,250.	1,011,726.
			imilar amounts paid (Part IX, column (A), lines 1-3)	1,022,230.	1,011,7200
			I to or for members (Part IX, column (A), line 4)	131,625.	51,320.
		-	er compensation, employee benefits (Part IX, column (A), lines 5-10)	497,429.	494,795.
ses			fundraising fees (Part IX, column (A), line 11e)	477,427.	494,795.
)en	10a	Total fundrai	sing expenses (Part IX, column (D), line 25) \blacktriangleright 12,079.		
Expense			· · · · · · · · · · · · · · · · · · ·	421,166.	360,770.
			ses (Part IX, column (A), lines 11a-11d, 11f-24f)	1,050,220.	906,885.
			es. Add lines 13-17 (must equal Part IX, column (A), line 25)		-
- 8	19	Revenue less	s expenses. Subtract line 18 from line 12	<27,970.	•
Net Assets or Fund Balances		T-+-! :		Beginning of Year 460,360.	End of Year 508,724.
Bala	20		(Part X, line 16)		
et ⊿ ind	21		s (Part X, line 26)	93,444.	36,967.
			r fund balances. Subtract line 21 from line 20	366,916.	471,757.
Pa	art II	Signatur			
		and complete. D	of perjury, I declare that I have examined this return, including accompanying schedules and statemen Declaration of preparer (other than officer) is based on all information of which preparer has any knowled	ts, and to the best of my knowledg lge.	ge and belief, it is true, correct,
Sig	n			Data	
Here		Signatu	re of officer	Date	
		Type or	print name and title		
		Preparer's	Date		r's identifying number
Paic		signature	10/30/09		tructions)
	oarer's	Firm's name (or	WALSH & CO.		
Use	Only	yours if self-employed),	632A MAIN STREET		
		address, and	WINCHESTER, MA 01890	Phone no. 🕨 ('	781) 721-0295
N 4 -	, +l= ¹¹	ZIP + 4	-		V V
8320	01 12-	18-08 LHA	For Privacy Act and Paperwork Reduction Act Notice, see the separate i	nstructions.	Form 990 (2008)

Form 990	(2008)
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MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS Program Service Accomplishments (see instructions)

1	Briefly describe the organization's mission: SUPPORTING COMMUNITY BASED EFFORTS TO BUILD VIBRANT PLACES THAT
	PROVIDE ECONOMIC OPPORTUNITY TO LOW AND MODERATE INCOME PEOPLE.
	TROVIDE ECONOMIC OTTORIONITI TO HOW AND MODERATE INCOME TEOLIDE:
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes", describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes", describe these changes on Schedule O.
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and
	allocations to others, the total expenses, and revenue, if any, for each program service reported. SEE SCHEDULE O FOR CONTINUATION(S)
4a	(Code:) (Expenses \$ 270, 492. including grants of \$) (Revenue \$)
та	THE MEMBER INITIATIVES PROGRAM SEEKS TO STRENGTHEN THE CAPACITY OF OUR
	MEMBER ORGANIZATIONS TO MEET THE VARIOUS NEEDS OF THEIR COMMUNITIES IN
	SUCH AREAS AS AFFORDABLE HOUSING, ECONOMIC DEVELOPMENT, SMALL BUSINESS
	DEVELOPMENT, ASSET DEVELOPMENT, YOUTH DEVELOPMENT AND JOB TRAINING. AS
	PART OF THIS PROGRAM, MACDC SPONSORS PEER GROUPS TO SERVE AS LEARNING
	AND NETWORKING OPPORTUNITIES FOR PRACTITIONERS; COLLABORATES WITH
	OTHER AGENCIES TO OFFER TRAININGS AND CONFERENCES, AND COLLECTS AND
	SHARES INFORMATION ABOUT BEST PRACTICES IN THE FIELD. THIS PROGRAM AREA
	ALSO INCLUDES OUR WORK WITH THE ALLIANCE: ADVANCING COMMUNITY
	DEVELOPMENT BY CONFRONTING RACISM, AND THE COMMUNITY DEVELOPMENT
	INNOVATION FORUM.
4b	(Code:) (Expenses \$ 258, 119. including grants of \$) (Revenue \$)
	THE COMMUNITY DEVELOPMENT POLICY PROGRAM AIMS TO HELP CDCS WITH THEIR
	HOUSING, ECONOMIC DEVELOPMENT AND COMMUNITY DEVELOPMENT ACTIVITIES BY
	CREATING A SUPPORTIVE POLICY ENVIRONMENT. THIS INCLUDES WORKING WITH
	LOCAL, STATE AND FEDERAL AGENCIES TO DESIGN AND FUND VARIOUS PROGRAMS
	AND IT ALSO INCLUDES WORKING WITH PRIVATE INTERMEDIARIES, BANKS,
	FOUNDATIONS, AND CORPORATIONS TO DEVELOP PROGRAMS AND FORGE PARTNERSHIPS.
	PARINERSHIPS.
4c	(Code:) (Expenses \$ 144, 126 • including grants of \$) (Revenue \$)
	THE MEL KING INSTITUTE FOR COMMUNITY BUILDING IS A NEW PROGRAM THAT
	MACDC CO SPONSORS WITH THE LOCAL INITIATIVES SUPPORT CORPORATION AND
	OTHER PARTNERS. THE INSTITUTE FOSTERS VIBRANT AND THRIVING
	MASSACHUSETTS COMMUNITIES BY ADVANCING THE SKILLS, KNOWLEDGE AND
	LEADERSHIP ABILITY OF PROFESSIONAL PRACTITIONERS AND VOLUNTEER LEADERS
	IN THE COMMUNITY DEVELOPMENT FIELD. WE LEVERAGE COLLABORATIVE
	EDUCATIONAL PARTNERSHIPS THAT INCREASE ACCESS, ENCOURAGE INNOVATION,
	AND PROMOTE AND INSTITUTIONALIZE SYSTEMIC SUCCESS. THE INSTITUTE
	ENABLES COMMUNITY DEVELOPMENT CORPORATIONS AND THEIR PARTNERS TO BUILD
	MORE HOMES, CREATE MORE JOBS, GROW MORE BUSINESS, NURTURE MORE
	COMMUNITY LEADERS, AND PURSUE MORE COMPREHENSIVE COMMUNITY BUILDING
4 -	STRATEGIES THAT ALSO ADDRESS ISSUES SUCH AS TRANSPORTATION, PUBLIC
4d	Other program services. (Describe in Schedule O.) (Expenses \$ 141,101. including grants of \$) (Revenue \$)
4e	(Expenses \$ 141,101. including grants of \$) (Revenue \$) Total program service expenses ▶\$ 813,838. (Must equal Part IX, Line 25, column (B).)
-++	Form 990 (2008)
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Form 990 (2008)

Part IV Checklist of Required Schedules

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Page 3

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Х	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice			
	on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			37
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide	-		37
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		<u> </u>
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25?		v	
40	If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	X	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was	10	х	
40	prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12 13	~	X
13 14a	Is the organization a school as described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	140		
D	and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity			
10	located outside the United States? If "Yes," complete Schedule F, Part II	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		Х
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Х
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Х
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K.			
	If "No", go to question 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	05		v
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a	051		v
06	prior year? If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified	06		Х
27	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		
21	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>	27		Х
	contributor, or to a person related to such an individual: II res, complete Schedule L, Fait III	61		23

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MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee:			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an			
	indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other			
	person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		Х
b	Have a family member who had a direct or indirect business relationship with the organization?			1
	If "Yes," complete Schedule L, Part IV	28b		Х
с	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional			1
	corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			1
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			1
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			1
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity?			1
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			1
	If "Yes," complete Schedule R, Part V, line 2	35		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			1
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			Í
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
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Form **990** (2008)

Form 990	
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MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance						
				Yes	No		
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of						
	U.S. Information Returns. Enter -0- if not applicable 1a	11					
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	0					
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gam	ing					
	(gambling) winnings to prize winners?	[1c		Х		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						
	filed for the calendar year ending with or within the year covered by this return 2a	10					
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b	Х			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> this return. (see instructions)						
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this retur	n? [3a	Х			
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	[3b	Х			
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,	,a					
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		Х		
b	If "Yes," enter the name of the foreign country: ►						
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and						
	Financial Accounts.						
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		Х		
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		Х		
с	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Pro	phibited					
	Tax Shelter Transaction?		5c				
6a	Did the organization solicit any contributions that were not tax deductible?		6a		Х		
b	b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts						
	were not tax deductible?		6b				
7	Organizations that may receive deductible contributions under section 170(c).				x		
	a Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75?						
	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b				
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required						
	to file Form 8282?		7c		X		
	If "Yes," indicate the number of Forms 8282 filed during the year 7d						
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal						
	benefit contract?	·····	7e		X		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	F	7f		X		
		- F	7g		X		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?		7h		Х		
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3)						
	supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, ha		-				
_	excess business holdings at any time during the year?	····· .	8				
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.						
а	Did the organization make any taxable distributions under section 4966?		9a				
b	Did the organization make a distribution to a donor, donor advisor, or related person?		9b				
10	Section 501(c)(7) organizations. Enter: N/A						
a							
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b						
11	Section 501(c)(12) organizations. Enter: N/A						
	Gross income from members or shareholders 11a						
b	b Gross income from other sources (Do not net amounts due or paid to other sources against						
	amounts due or received from them.)		10				
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	ŀ	12a				
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year						

Form 990 (2008)

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Yes No

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing	Body and	Management
----------------------	----------	------------

	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances,			
	processes, or changes in Schedule O. See instructions.			
1a	Enter the number of voting members of the governing body 1a 17			
b	Enter the number of voting members that are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Х
6	Does the organization have members or stockholders?	6	Х	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a	Х	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9a	Does the organization have local chapters, branches, or affiliates?	9a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	9b		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must			
	describe in Schedule O the process, if any, the organization uses to review the Form 990	10	Х	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		Х
Sec	tion B. Policies			
			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	Х	
с	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this is done	12c	Х	
13	Does the organization have a written whistleblower policy?	13	Х	
14	Does the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision:			
а	The organization's CEO, Executive Director, or top management official?	15a	Х	
b	Other officers or key employees of the organization?	15b		Х
	Describe the process in Schedule O. (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed \blacktriangleright MA			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	for		
	public inspection. Indicate how you make these available. Check all that apply.			
	Own website			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and	nd fina	ncial	
	statements available to the public.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	tion: 🕨	•	
	THE ORGANIZATION - 617.426.0303			
00000	15 COURT SQUARE, NO. 600, BOSTON, MA 02108			
832000 12-18-		Form	990 ((2008)
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MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not compensate any officer, director, trustee, or key employee.

(A)	(B)	(C)					(D)	(E)	(F)	
Name and Title	Average	Position		Reportable	Reportable	Estimated				
	hours	(check a			that	app	ly)	compensation	compensation	amount of
	per week	Individual trustee or director						from the	from related organizations	other compensation
	week	or dir	æ			ated		organization	(W-2/1099-MISC)	from the
		ustee.	truste		ee	upens		(W-2/1099-MISC)	· · · ·	organization
		dual tr	Institutional trustee		Key employee	st con	-			and related
		Indivi	Institu	Officer	Key ei	Highest compensated employee	Forme			organizations
JESS ANDORS										
DIRECTOR	1.00	x						0.	Ο.	0.
TERI BERNERT										
DIRECTOR	1.00	Х						0.	0.	0.
MH NSANGOU										
DIRECTOR	1.00	Х						0.	0.	0.
MARC DOHAN										
DIRECTOR	1.00	Х						0.	0.	0.
PHILIP GIFFEE									_	_
DIRECTOR	1.00	X						0.	0.	0.
PHIL HILLMAN										
DIRECTOR	1.00	X						0.	0.	0.
JOSEPH KRIESBERG								00 500		0 1 0 5
PRESIDENT & CEO	37.50	X		X		X		93,500.	0.	3,105.
STEVE LAFERRIER	1 00	37						0	0.	0
DIRECTOR GAIL LATIMORE	1.00	X						0.	0.	0.
CLERK	2.00	x		x				0.	0.	0.
DANNY LEBLANC	2.00			^				0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
ANA LUNA	1.00							0.	•	0.
DIRECTOR	1.00	x						0.	0.	0.
STEVE PATTON										
DIRECTOR	1.00	x						0.	Ο.	0.
JEANNE PINADO										
TREASURER	2.00	x		х				0.	0.	0.
CHARLES RUCKS										
VICE CHAIR	1.00	Х		Х				0.	0.	0.
AMY SHAPIRO										
DIRECTOR	1.00	Х						0.	0.	0.
RICHARD THAL										-
CHAIRPERSON	1.00	х		Х				0.	0.	0.
CHRIS THOMPSON	1									<u> </u>
DIRECTOR	1.00	Х						0.	0.	0.

832007 12-18-08

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2008.04040 MASSACHUSETTS ASSOCIATION O 04275991

Form 990 (2008)

7

Form	MASSACHUS 290 (2008) COMMUNITY									04-275	50(٥٥٥	De	ige 8
	VII Section A. Officers, Directors, Tru										192	909	Га	iye O
l. a.c	(A)	(B)		oyee		C)	nigi	1031	(D)	(E)			(F)	
	Name and title	Average				itio n	,		Reportable	(⊏) Reportable			mate	Ч
	Name and title	hours	(c				' t app	olv)	compensation	compensation			ount	
		per		1		1	1	<u> </u>	from	from related			ther	
		week	Individual trustee or director						the	organizations		comp	ensat	tion
			e or d	tee			sated		organization	(W-2/1099-MISC)	fro	n the	9
			truste	al trus		yee	mpen		(W-2/1099-MISC)			orgai		
			d ual 1	Institutional trustee	-	Key employee	est co	E.					relate	
			Indivi	Institu	Officer	Keye	Highest compensated employee	Form				organ	Zatio	JIS
											\rightarrow			
				-		-		-			\rightarrow			
											\neg			
				-		-		-			\rightarrow			
											$ \rightarrow$			
						\vdash		\vdash			\rightarrow			
											\square			
1h	Total								93,500.	(0.	3	1	05.
	Total number of individuals (including those						in \$1	00.					/ _ ·	
	compensation from the organization													0
												<u> </u>	/es	No
	Did the organization list any former officer,										-			
	line 1a? If "Yes," complete Schedule J for s											3		Х
	For any individual listed on line 1a, is the su	-		-					-	-	-			
	and related organizations greater than \$150											4		X
	Did any person listed on line 1a receive or a					-	-		-		-		_	37
	the organization? If "Yes," complete Sched	ule J for such	pers	son .								5		Х
	Complete this table for your five highest co	mnensated in	den	ende	ont c	ont	racto	nre '	that received more than	\$100 000 of comp	ensi	ation fro	m	
	the organization.		Jop	onac		00110		510		¢100,000 01 00mp			,,,,,	
	(A)								(B)			(C)		
	Name and business address Description of services							C	ompens	satior	<u>ו</u>			
	Takal as was as first and a state of the sta	a alvalia a ti		4) - 1	h									
	Total number of independent contractors (i from the organization \blacktriangleright	ncluding those	e in '	1) W	10 ľ	ecei	ived	110	re man \$100,000 in com	pensation				
		-												

832008 12-18-08

Form	990	(2008)
	000	(2000)

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

04-2759909 Page **9**

Pa	rt VII	I Statement of Rever	nue					
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	b c	Federated campaigns Membership dues Fundraising events Related organizations	1b 1c	87,436.				
ibutions, ther simi	е	Government grants (contribut All other contributions, gifts, gran	ions) 1e ts, and	87 323				
ontril od ot	g		similar amounts not included above If 887,323.					
Ωġ	h	Total. Add lines 1a-1f		🕨	974,759.			
				Business Code				
ce	2 a							
ervi	b							
en S	С							
Jran Rev	d							
Program Service Revenue	е							
<u>م</u>	f	All other program service reve						
	g	Total. Add lines 2a-2f						
	3	Investment income (including		•	4,449.	4,449.		
		other similar amounts)			4,449.	4,449.		
	4 5							
	5	Royalties	(i) Real	(ii) Personal				
	6 2	Gross Rents		(II) Fersonal				
		Less: rental expenses						
		Rental income or (loss)						
		Net rental income or (loss)			5,000.	5,000.		
		Gross amount from sales of	(i) Securities	(ii) Other	-,	- /		
	•	assets other than inventory	()	(.,				
	b	Less: cost or other basis						
		and sales expenses						
	с	Gain or (loss)						
	d	Net gain or (loss)						
enue	8 a	Gross income from fundraising including \$	of					
Other Revenue		contributions reported on line Part IV, line 18	а					
₹∣		Less: direct expenses		N				
		Net income or (loss) from func Gross income from gaming ac	-	▶				
	9 a	Part IV, line 19						
	h	Less: direct expenses						
		Net income or (loss) from gam						
		Gross sales of inventory, less	-					
	b	and allowances a Less: cost of goods sold b						
		Net income or (loss) from sale		►				
Ī		Miscellaneous Revenu		Business Code				
Ī		INSURANCE FEE		541800	22,500.		22,500.	
	b	OTHER INCOME		900099	5,018.	5,018.		
	с							
		All other revenue						
		Total. Add lines 11a-11d			27,518.	14 465	00 500	
83200	<mark>12</mark>	Total Revenue. Add lines 1h, 2g, 3,	4, 5, 6d, 7d, 8c, 9c, 10	c, and 11e	1011726.	14,467.	22,500.	0.
83200 02-02	-09							Form 990 (2008)

832009 02-02-09

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Part IX Statement of Functional Expenses

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

	Section 501(c)(3) All other organizations must comp	and 501(c)(4) organizatiete column (A) but are			(D).
				(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
2	F				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16	51,320.	51,320.		
4	Benefits paid to or for members	JI, JZU.	JI, JZU.		
5	Compensation of current officers, directors,	96,605.	85,441.	9,393.	1,771.
~	trustees, and key employees	90,005.	05,441.	9,393.	1,//1•
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)		070 010		F 020
7	Other salaries and wages	316,544.	279,919.	30,786.	5,839.
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits	45,031.	40,013.	4,344.	674.
10	Payroll taxes	36,615.	32,379.	3,561.	675.
11	Fees for services (non-employees):	,	,		
	Management				
	Legal				
	Accounting	45,400.	40,515.	4,438.	447.
	Lobbying	6,000.	5,354.	587.	59.
	Professional fundraising services. See Part IV, line 17	0,000.	5,554.	507.	55.
	Investment management fees				
	F	21,520.	19,205.	2,103.	212.
	Other	ZI, JZU.	19,203.	2,105.	212•
12	Advertising and promotion	44,603.	40,917.	3,221.	465.
13	Office expenses	20,390.	18,196.	1,993.	201.
14	Information technology	20,390.	10,190.	1,995.	201.
15	Royalties	85,367.	75,964.	8,216.	1 1 0 7
16	Occupancy		-	791.	<u>1,187.</u> 114.
17	Travel	8,327.	7,422.	/91.	114.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	101 070	100 104	1 274	100
19	Conferences, conventions, and meetings	101,676.	100,104.	1,374.	198.
20	Interest	786.	713.	64.	9.
21	Payments to affiliates	11 (02	10 207	1 104	1.0
22	Depreciation, depletion, and amortization	11,683.	10,397.	1,124.	162.
23	Insurance				
24	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total				
а	expenses shown on line 25 below.)	8,298.	430.	7,860.	8.
a b	MEMBERSHIP DUES	5,971.	5,509.	404.	58.
	ANNUAL REPORT	528.	28.	500.	50•
c d	MISC	221.	12.	209.	
	<u> </u>		±4•	<u>د ۲</u> ۰	
e f	All other expenses				
f 05	All other expenses	906,885.	813,838.	80,968.	12,079.
25	Total functional expenses. Add lines 1 through 24f	900,005.	013,030.	00,900.	14,019.
26	Joint Costs. Check here Line only if the organization				
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				Form 990 (2008)

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Form **990** (2008)

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2008.04040 MASSACHUSETTS ASSOCIATION O 04275991

Form 990 (,
Part X	Balance Sheet

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

04-2759909 Page 11

general case-investments 17,000.1 15,336. 2 Savings and temporary cash investments 320,036.2 268,386. 3 Precision of the related parties. Complete Part II of Schedule L 89,082.4 186,272. 5 Recoverise controls receivable, net 8 8 9 8 186,272. 6 Recoverise for other related parties. Complete Part II of Schedule L 6 6 7 7 6 Recoverise for other related parties. Complete Part II of Schedule L 6 7 7 7 Notes and cons receivable, net 7 7 7 9 Prepaid expenses and deferred charges 10 64,4,423. 22,2,282.1 0e 19,266. 9 Lass: accumulated depreciation. Complete Part II of Schedule D 11 12 11 12 12 11 12 12 12 12 13 14 10 12 13 14 10 12 13 14 10 10 10 10 10 10 10 10 10						(A) Beginning of year		(E End o		
geogram 320,035.2 268,386. 320,035.2 268,386. 4 Accounts receivable, net 320,035.2 268,386. 5 Receivables from current and former officers, directors, fluctors, directors, directors, directors, fluctors, directors, fluctors, directors, fluctors, directors, directors, directors, directors, directors, directors, directors, di		-1	Cash pop interest bearing				1		-	36
a People and grants receivable, net 3 a Accounts receivable, net 89,082.4 a Receivables from current and former officers, directors, trustees, key employees, or other related pathes. Complete Part II of Schedule L 5 a Receivables from other elaqualitied persons (as delined under section ddSB()(1)) and persons described in section 4856()(30); Complete Part II of Schedule L 5 b Prepad depenses and detered charges 11,960.9 9 b Lass: accumulated depreciation. Complete Part II of Schedule L 6 b Investments - publicy traded securities. See Part IV, line 11 11 11 Investments - publicy traded securities. See Part IV, line 11 13 12 Investments - program-related. See Part IV, line 11 13 14 Intraget Part II of Schedule D 14 15 Ottor assets. See Part IV, line 11 15 16 Tatal assets. Add lines 1 through 16 (must equal line 34) 460,360.16 508,724.1 17 Account appathe and account deprenees 93,394.17 36,967.2 18 Grants payable in account deprenees 20,193,4444.2 20 21 Exercempt borent liabilitities 20 22 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>320 036</td> <td></td> <td></td> <td></td> <td></td>						320 036				
get 89,082.4 186,272. S Receivable from current af former offices, directors, fustees, key employees, or other related parties. Complete Part II of Schedule L 5 Get Receivable from current disquified parsons described in section 4958(0)(1)) and parsons described in section 4958(0)(2)(8). Complete 5 Part II of Schedule L 6 Preparad dispenses and deferred charges 10 10 Land, buildings, and equipment. cost basis 10 11 100 64,423. 12 22,282.100 19,462. 11 10 64,423. 12 10 64,423. 13 treatments - publicly funded securities 11 14 11 11 15 Other assets. Sci Part IV, line 11 13 14 14 15 15 Other assets. Add lines 1 fincust equal line 34 460,360. 16 73,334. 77 17 Accounts payable and accrued expenses 37,334. 19 Defaned revinue 50.18 20 21 22 21 Expression and onsite explorities 20 22 23 24 24 Ubscience notes and conserverties. Science and conserverties. Science and conserverise. Science and conserverties						520,050.		20	0,5	00.
9 Receivables from current and former officers, directors, trustees, key employes, or other related parties. Complete Part II of Schedule L 5 90 Receivables from other disqualified parsons (as defined under section defined parties for all or trustees). Complete Part II of Schedule L 6 9 Prepard expenses and deferred charges 11,960.9 19,268. 9 Prepard expenses and deferred charges 10 64,423.2 12,282.100. 11 12 Investments. publicly traded socurities 11 12 12 Investments. publicly traded socurities. 11 12 12 13 Investments. publicly traded socurities. 14 15 14 Introget and the set through 15 (must equal line 34) 460,360.16 508,724.1 14 Introget and accound expenses 93,394.17 36,967.2 19 Deferred evenue 50.16 508,724.1 20 Tax-seempt born liabilitie 20 20 21 Excervent and former officers, directors, trustees, key employes, thighest compenated employes, and diqualified parson. Complete Part II 22 21 Excervent and former officers, directors, trustees, key employes, thighest commert and former officers, directors, trustees, key employes, and d						80 082		10	6 2	72
employees, or other related parties. Complete Part II of Schedule L 5 6 Receivables from other disqualified persons dis defined under section 4958(h(1)) and persons described in section 4958(c)(5)(8). Complete Part II of Schedule L 7 7 Notes and loans receivable, net 7 9 Propated expenses and deferred charges 11, 960. 9 10 Land, building, and equipment: cost basis 10a 10 Land, building, and equipment: cost basis 10a 11 Investments - publicly traded securities. 11 12 Investments - publicly traded securities. 11 13 Investments - publicly traded securities. 11 14 Intragible assets. 116. 31 15 16 Total assets. Add lines of through 15 (must equal line 24) 460, 360. 46 20 Taxe exampt bond labilities. 23 24 21 Perspade to curventa labilities. 23		-				09,002.	4	10	0,2	12.
get Receivables from other disqualified persons (as defined under section disseglight) and persons described in section 4956(q)(3)(8). Complete Part II of Schedule L 6 7 Notes and loans receivable, net 6 9 Propaid exponses and defered drages 11,960.9 9 19,268. 10a Land, building, and exponses and defered drages 10a (4,23),885. 11 11 11 11 12 12 19,462. 11 Investments - program-related. See Part IV, line 11 12 12 14 16 Other resolutions, Son Part IV, line 11 13 14 14 16 Other resolutions, Son Part IV, line 11 13 14 14 17 Accounties. See Part IV, line 11 13 14 14 18 Tracesents, Add lines 1 through 15 (must equal line 34) 460,360.46 6 508,724. 20 21 22 22 21 22 22 21 Part Resons account liability. Complete Part IV of Schedule D 22 22 22 22 22 Parables to current and forme officers, fustees, key employees, highest compensent employees, and dispuilifito employees, and dispuilito employees, and		5		,	, ,		-			
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9 Prepade expenses and ordered charges 11, 200. 9 19, 205. 10a Last: accumulated depreciation. Complete 10a 64, 423. 22, 282. 10c 19, 462. 11 Investments - publicly traded securities 10a 64, 423. 22, 282. 10c 19, 462. 11 Investments - program-related. See Part IV, line 11 11 113 114 114 15 Other securities. See Part IV, line 11 113 114 113 114 16 Total assets. Add lines 1 through 15 (must equal line 34) 460, 360. 16 508, 724. 17 Accounts payable and accured expenses 93, 394. 173 36, 967. 18 Grants payable 20 21 22 21 Expression account liability. Complete Part IV of Schedule D 21 22 22 Escrow account liability. Complete Part IV of Schedule D 24 24 24 22 Scaund mortegas and notes payable to unrelated third parties 23 24 24 24 Unsecured notes and loars payable 24 24 24 244, 140. 25	ets						-			
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B Less: accumulated depreciation. Complete Part V of Schedule D 10b 64,423. 22,282. 10c 19,462. 11 Investments - publicly traded securities 11 12 11 12 Investments - program-related. See Part IV, line 11 13 13 13 Investments - program-related. See Part IV, line 11 13 14 14 Intangible assets. 16 508,724. 15 Other assets. See Part IV, line 11 14 15 16 Total assets. Acd lines 1 through 15 (must equal line 34) 460,360. 16 508,724. 16 Total assets. Acd lines 1 through 15 (must equal line 34) 93,394. 17 35,967. 18 Deferred revane 50. 19 20 21 22 20 Tax exempt bond liabilities 20 21 22 23 24 21 Earcow account liability. Complete Part IV of Schedule D 24 24 24 24 23 Secured motgages and notes payable to unrelated third parties 23 24 24 24 24 Unsecured notes and loans payable 24					02 005	11,900.	9	L	.9,2	00.
Part Vi of Schedule D 10b 64,423. 22,282. 10c 19,462. 11 Investments - publicly traded securities 11 11 11 12 Investments - program-totated. See Part IV, line 11 12 12 13 Investments - program-totated. See Part IV, line 11 13 13 14 Intragible assets See Part IV, line 11 13 14 16 Total assets. Add lines 1 through 15 (must equal line 34) 460,360,16 508,724. 19 Deferred revenue 50,19 20 20 21 Executed hordinges and notice spenses 93,394,17 36,967. 19 Deferred revenue 50,19 20 21 Executed hordinges and notice spenses. 93,394,17 36,967. 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule D 22 22 24 Unsecured notes and loans payable 24 24 24 25 Orden liabilities. Add lines 17 through 25 93,444,26 36,967. 27 Unrestricted net assets 207,786.z				10a	03,003.					
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12 Investments - other securities. See Part IV, line 11 13 13 Investments - program-related. See Part IV, line 11 13 14 Intrangible assets. Add lines 1 through 15 (must equal line 34) 460, 360. ife 508, 724. 16 Total assets. Add lines 1 through 15 (must equal line 34) 460, 360. ife 508, 724. 17 Accounts payable and accrued expenses 93, 394. iff 36, 967. 19 Deferred revenue 500. iff 20 21 Escrow account liability. Complete Part IV of Schedule D 21 22 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified parsons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 24 Unsecured notes and loans payable 24 20 25 Total liabilities. Add lines 17 through 25 93, 444. 26 36, 967. 28 Total liabilities. Add lines 17 through 25 93, 444. 26 36, 967. 29 Permanently restricted net assets 159, 130. 28 244, 140. 29 Permanently restricted net assets 29 <t< td=""><td></td><td></td><td></td><td></td><td></td><td>22,202.</td><td></td><td></td><td>9,4</td><td>02.</td></t<>						22,202.			9,4	02.
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	OULE A 90 or 990-EZ)	To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.										OMB No. 1545-0047		
Department of Internal Reve	of the Treasury nue Service	► At	tach to Form 990 or Fo				instructio	ons.		Open to Inspe		ic		
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5	•	on operated for the (b)(1)(A)(iv). (Comple	benefit of a college or ur	niversity o	wned or op	perated by	a governi	mental ur	nit describe	d in				
6 🗌 7 X	A federal, sta An organizati	te, or local governm	ent or governmental uni eives a substantial part			• • •		or from th	e general p	ublic desc	ribed i	'n		
8 9 10 11 e	A community An organizati activities rela income and u See section An organizati An organizati more publicly describes the a Type I By checking	trust described in s on that normally rec ted to its exempt fur unrelated business ta 509(a)(2). (Complete on organized and op on organized and op on organized and op supported organiza type of supporting b this box, I certify tha	ection 170(b)(1)(A)(vi). eives: (1) more than 33 - nctions - subject to certa axable income (less sect a the Part III.) berated exclusively to te berated exclusively to te berated exclusively for the ations described in section organization and comple Type II cont the organization is not	1/3% of its ain excepti tion 511 ta st for publ ne benefit on 509(a)(ete lines 1 c Typ controlled	s support f ons, and (; x) from bu ic safety. { of, to perfo 1) or sectio 1 e through e III - Func I directly o	2) no more isinesses a See sectio orm the fui on 509(a)(2 n 11h. ctionally int or indirectly	than 33 1 acquired b on 509(a)(4 nctions of, 2). See sec tegrated 7 by one o	I/3% of it by the org 1). (see in cor to car ction 509 r more dia	ts support fi janization at structions) rry out the p (a)(3). Chec d squalified p	ourposes of the June 3 ourposes of the box Type III - 0 ersons oth	invest 0, 197 of one of that Other ner tha	rment 75. or		
f	If the organiz supporting or	ation received a writ rganization, check th		the IRS tha	at it is a Ty	ире I, Туре	II, or Type	e III			(a)(∠).			
g h	(i) A person the gove(ii) A family(iii) A 35% of	n who directly or ind erning body of the su member of a persor controlled entity of a	rganization accepted ar irectly controls, either al upported organization? n described in (i) above? person described in (i) a about the organizations	one or tog	ether with	persons o	lescribed	in (ii) and	(iii) below,	11g(i) 11g(ii) 11g(iii)	Yes	No		
(i) Name of supported organization		(ii) EIN (iii) Type of organization (described on lines 1-9 above or IRC section (iv) Is the organization (v) Did you notify the in col. (i) listed in your governing document? (i) of your support? (i) of your support? (i) organization in col. (i) of your support? (i) Sthe organization in col. (i) of your support? (i) Sthe U.S.?					(vii) Amount of support							
			(see instructions))	Yes	No	Yes	No	Yes	No					

Schedule A (Form 990 or 990-EZ) 2008

832021 12-17-08

12261030 808512 042759909

Total

MASSACHUSETTS ASSOCIATION OF

04-2759909 Page 2

	(Form 990 or 990-EZ) 2008				04-2759
Part II	Support Schedule for	or Organization	s Described in Sec	ctions 170(b)(1)(A)(iv)	and 170(b)(1)(A)(vi

(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Sec	ction A. Public Support						
Cale	endar year (or fiscal year beginning in)▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	988,477.	933,262.	812,480.	977,990.	974,759.	4,686,968.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 - 3	988,477.	933,262.	812,480.	977,990.	974,759.	4,686,968.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public Support. Subtract line 5 from line 4.						4,686,968.
	ction B. Total Support						, , ,
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
	Amounts from line 4	988,477.	933,262.	812,480.	977,990.	974,759.	4,686,968.
	Gross income from interest,	,	,	· , - · · ·	,		, , , .
Ū	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	3,707.	8,094.	3,879.	6,695.	4,449.	26,824.
9	Net income from unrelated business		0,0010	070700			20,0210
Ŭ	activities, whether or not the						
	business is regularly carried on	29,100.	12,000.			10,020.	51,120.
10	Other income. Do not include gain	2372000	12,0000			10,0200	51/1200
10	or loss from the sale of capital						
	assets (Explain in Part IV.)	25,258.	1,100.	29,969.	37,565.	22 498.	116,390.
11	Total support. Add lines 7 through 10	23,230.	1,1000	25,505.	57,505.	22,1900	4,881,302.
	Gross receipts from related activities,	oto (coo instructi	0005)			12	1,001,002.
	First five years. If the Form 990 is for	•	,	d fourth or fifth t			
10	organization, check this box and stop						
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2008 (-	column (f))		14	96.02 %
						15	96.23 %
	5 Public support percentage from 2007 Schedule A, Part IV-A, line 26f						
	stop here. The organization qualifies as a publicly supported organization						
b							
	b 33 1/3% support test - 2007. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"			-	-	-	
b	10% -facts-and-circumstances tes	-	-	• • • •			
	more, and if the organization meets th	0					
	organization meets the "facts-and-circ						
18	Private foundation. If the organization		-				s ►

Schedule A (Form 990 or 990-EZ) 2008

832022 12-17-08

	edule A (Form 990 or 990-EZ) 2008						Page 3
	rt III Support Schedule for (Organizations	Described in	Section 509(a	1)(2) (Complete only	if you checked the b	ox on line 9 of Part I.)
Se	ction A. Public Support				-		
Cal	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the						
•	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 - 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
Ł	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000						
c	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support						
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
	Amounts from line 6						
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	r the organization'	s first, second, thi	d, fourth, or fifth t	ax year as a secti	on 501(c)(3) organiz	zation,
	check this box and stop here	-			-		
Se	ction C. Computation of Publ						
	Public support percentage for 2008 (column (f))		15	%
	Public support percentage from 2007					16	%
	ction D. Computation of Inve					1 1	,-
	Investment income percentage for 20		-			17	%
	Investment income percentage from					18	%
	a 33 1/3% support tests - 2008. If the						
130	more than 33 1/3%, check this box a						
k	33 1/3% support tests - 2007. If the						
	line 18 is not more than 33 1/3%, che	eck this box and s	top here. The orga	anization qualifies	as a publicly supp	orted organization	
20	Private foundation. If the organization						

Schedule A (Form 990 or 990-EZ) 2008

832023 12-17-08

12261030 808512 042759909

SCHEDULE C	Рс	OMB No. 1545-0047				
(Form 990 or 990-EZ)	For Orga		2008			
Department of the Treasury Internal Revenue Service		Open to Public Inspection				
If the organization answ	wered "Yes," to	Form 990, Part IV, line 3, or Fo	m 990-EZ, Part VI, li	ne 46 (Political Cam	paign Act	ivities), then
-		plete Parts I-A and B. Do not cor			•	
 Section 501(c) (othe 	r than section 50)1(c)(3)) organizations: Complete	Parts I-A and C below	. Do not complete Pa	rt I-B.	
 Section 527 organization 				•		
•	•	Form 990, Part IV, line 4, or For	m 990-EZ, Part VI, li	ne 47 (Lobbying Acti	vities), th	en
		have filed Form 5768 (election un				
		have NOT filed Form 5768 (election	()/			
		Form 990, Part IV, line 5 (Proxy				
-		tions: Complete Part III.				
Name of organization		USETTS ASSOCIATIO	ON OF		Employe	r identification number
	COMMUNI	TY DEVELOPMENT CO	ORPORATIONS		C)4-2759909
Part I-A To be c	completed by	y all organizations exemp	ot under section	501(c) and section	on 527 d	organizations.
		chedule C for details.				•
1 Provide a description	on of the organiz	ation's direct and indirect politica	al campaign activities	in Part IV.		
	-				▶\$	0.
						0.
					···· <u> </u>	
Part I-B To be o	ompleted by	y all organizations exemp	t under section	501(c)(3)		
		chedule C for details.		001(0)(0).		
		incurred by the organization und	er section 1955		▶\$	
		incurred by organization manage			·· · ·	
2 If the organization is		n 4955 tax, did it file Form 4720 f	or this year?	,	· • •	Yes No
						Ves No
b If "Yes," describe in Part I-C To be c		y all organizations exemp	t under coation	501(a) avaant s	oction F	(01(a)(3)
				Suric), except se	section 5	
		chedule C for details.				
		by the filing organization for sec			.►\$	
	0 0	ization's funds contributed to oth	ier organizations for s	ection 527		
exempt function ac					.►\$	
	-	function expenditures. Add lines			•	
					.►\$	
		1120-POL for this year?				Yes No
		nployer identification number (EIN				
		if the amount was paid from the				
		separate political organization, s	uch as a separate seg	gregated fund or a pol	itical actic	on committee (PAC).
If additional space	s needed, provid	de information in Part IV.	_	_		
(a) Name	•	(b) Address	(c) EIN	(d) Amount paid f		(e) Amount of political
				filing organizatio		ntributions received and promptly and directly
				funds. If none, ente		delivered to a separate
						political organization.
						If none, enter -0
			1		-+	
			1			
LHA For Privacy Act	and Paperwork	Reduction Act Notice, see the	Instructions for For	m 990. Sched	ule C (For	rm 990 or 990-EZ) 2008

 LHA
 For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.
 Schedule C (Form 990 or 990-EZ)

 832041
 12-18-08

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MASSACHUSETTS ASSOCIATION OF

04-2759909 Page 2

Part II-A To be completed by organizations exempt under section 501(c)(3) that filed Form 5768

	(election under section 501(h)).	See the instructions for Schedule C for details.
--	----------------------------------	--

Schedule C (Form 990 or 990-EZ) 2008 COMMUNITY DEVELOPMENT CORPORATIONS

Α	Check	► L		if the filing or	ganization	belongs to ar	n affiliated group.
---	-------	-----	--	------------------	------------	---------------	---------------------

B Check **b** if the filing organization checked box A and "limited control" provisions apply.

	Limits on Lob (The term "expenditures" m	(a) Filing organization's totals	(b) Affiliated group totals	
1a	Total lobbying expenditures to influence pub	lic opinion (grassroots lobbying)	9,904.	
b	Total lobbying expenditures to influence a leg	gislative body (direct lobbying)	16,892.	
с	Total lobbying expenditures (add lines 1a and	d 1b)	26,796.	
d	Other exempt purpose expenditures		880,089.	
е	Total exempt purpose expenditures (add line	906,885.		
f	Lobbying nontaxable amount. Enter the amo	161,033.		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
g	Grassroots nontaxable amount (enter 25% o	f line 1f)	40,258.	
h	Subtract line 1g from line 1a. Enter -0- if line g	is more than line a	0.	
i	Subtract line 1f from line 1c. Enter -0- if line f	is more than line c	0.	
j	If there is an amount other than zero on eithe	r line 1h or line 1i, did the organization file Form 4720		
	reporting section 4911 tax for this year?		Yes No	

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f of the instructions.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) Total		
2a Lobbying non-taxable amount	177,351.	155,244.	180,022.	161,033.	673,650.		
 b Lobbying ceiling amount (150% of line 2a, column(e)) 					1,010,475.		
c Total lobbying expenditures	22,649.	9,150.	45,393.	26,796.	103,988.		
d Grassroots non-taxable amount	44,338.	38,811.	45,006.	40,258.	168,413.		
e Grassroots ceiling amount (150% of line 2d, column (e))					252,620.		
f Grassroots lobbying expenditures	22,649.	9,150.	22,628.	9,904.	64,331.		

Schedule C (Form 990 or 990-EZ) 2008

832042 12-18-08

MASSACHUSETTS ASSOCIATION OF

Schedule C (Form 990 or 990-EZ) 2008 COMMUNITY DEVELOPMENT CORPORATIONS Part II-B

04-2759909 Page 3

To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768

(election under section 501(h)). See the instructions for Schedule C for details.

		(a)		(b)	
		Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?				
	Mailings to members, legislators, or the public?				
	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
	Direct contact with legislators, their staffs, government officials, or a legislative body?				
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?				
	Other activities? If "Yes," describe in Part IV				
	Total lines 1c through 1i				
-	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
1	Were substantially all (90% or more) dues received nondeductible by members?		1	Yes	No
2	Did the organization make only in house lebbying expenditures of \$2,000 or less?				
	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		. 2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?		2	or sect	ion
3	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4),	section 50	2 3 01(c)(5)		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR	section 50	2 3 01(c)(5)		
3 Part	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details.	section 50	2 3 D1(c)(5) A, ques		
3 Part	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members	section 50 if Part III-A	2 3 D1(c)(5) A, ques		
3 Part 1 2	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenditures (do not include amounts	section 50 if Part III-A	2 3 D1(c)(5) A, ques		
3 Part 1 2	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of politie expenses for which the section 527(f) tax was paid).	section 50 if Part III-A	2 3 01(c)(5) A, ques		
3 Part 1 2 a	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of politie expenses for which the section 527(f) tax was paid). Current year	section 50 if Part III-A	2 3 D1(c)(5) A, ques 1 2a		
3 Part 1 2 a b	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of polities for which the section 527(f) tax was paid). Current year Carryover from last year	section 50 if Part III-A cal	2 3 01(c)(5) A, ques 1 2a 2b		
3 Part 1 2 a b c	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of polities expenses for which the section 527(f) tax was paid). Current year Carryover from last year	section 50 if Part III-A cal	2 3 01(c)(5) A, ques 1 2a 2b 2c		
3 Part 1 2 a b c 3	Did the organization agree to carryover lobbying and political expenditures from the prior year? To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of politi expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	section 50 if Part III-A	2 3 01(c)(5) A, ques 1 2a 2b 2c		
3 Part 1 2 a b c 3 4	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of politie expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds	section 50 if Part III-A cal	2 3 01(c)(5) A, ques 1 2a 2b 2c		
3 2art 1 2 a b c 3 4	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of politi expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political estimate of nondeductible lobbying and political estimate of nondeductible lobbying and political expenditures for modeductible lobbying and political expenditures for modeductible lobbying and political expenditures of nondeductible lobbying and political expenditures for modeductible lobbying	section 50 if Part III-A cal ess political	2 3 01(c)(5) A, ques 2 2 2 2 2 2 2 3		
3 Part 1 2 a b c 3 4	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of politi expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and performed and perfor	section 50 if Part III-A cal ess political	2 3 01(c)(5) A, ques 2 2 2 2 2 2 2 3 4		
3 Part 1 2 a b c 3 4 5	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of politi expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)	section 50 if Part III-A cal ess political	2 3 01(c)(5) A, ques 2 2 2 2 2 2 2 3		
3 Part 2 a b c 3 4 5 Part	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of politi expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)	section 50 if Part III-A cal ess olitical	2 3 01(c)(5) A, ques 2 2 2 2 2 3 4 5	tion 3 is	
3 Part 1 2 a b c 3 4 5 Somp	Did the organization agree to carryover lobbying and political expenditures from the prior year? III-B To be completed by all organizations exempt under section 501(c)(4), 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of politi expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4) IV Supplemental Information	section 50 if Part III-A cal ess olitical	2 3 01(c)(5) A, ques 2 2 2 2 2 3 4 5	tion 3 is	

NONE

Schedule C (Form 990 or 990-EZ) 2008

12261030 808512 042759909

Schedule	D
(Form 990)	

Supplemental Financial Statements

Attach to Form 990. To be completed by organizations that

Department of the Treasury Internal Revenue Service

answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public Inspection

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OMB No. 1545-0047

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Nam	e of the organization	MASSACHUSETTS ASSO COMMUNITY DEVELOPM			Emp	ployer identification number $04 - 2759909$
De						
Pa		ns Maintaining Donor Advise		Other Similar Fund	s or Accol	Ints. Complete if the
	organization and	swered "Yes" to Form 990, Part IV, lin		or advised funds	(10) [
					(b) Fun	ds and other accounts
1	Total number at end of	year				
2	Aggregate contribution	ns to (during year)				
3	Aggregate grants from	(during year)				
4	Aggregate value at end	d of year				
5	Did the organization in	form all donors and donor advisors in	writing that the	assets held in donor advis	sed funds	
	are the organization's p	property, subject to the organization's	exclusive legal	control?		Yes No
6		form all grantees, donors, and donor a				
		s and not for the benefit of the donor of			-	9 🖸 Yes 📃 No
Pa		on Easements. Complete if the or				
1		ation easements held by the organizat	-			
•		and for public use (e.g., recreation or	· · ·	Preservation of an his	storically imp	ortant land area
	Protection of nat			Preservation of certif		
			L		ieu historic st	luciule
•	Preservation of c					
2		f the organization held a qualified cons	servation contrib	oution in the form of a con	iservation eas	ement on the last day
	of the tax year.					
						Held at the End of the Year
а		rvation easements				
b		d by conservation easements				
С		on easements on a certified historic st				
d	Number of conservatio	on easements included in (c) acquired	after 8/17/06		2d	
3	Number of conservatio	n easements modified, transferred, re	leased, extingui	shed, or terminated by th	e organizatior	n during the taxable
	year 🕨					
4	Number of states wher	re property subject to conservation ea	sement is locate	ed 🕨		
5	Does the organization	have a written policy regarding the pe	riodic monitoring	g, inspection, violations, a	Ind	
	enforcement of the cor	nservation easements it holds?				Yes No
6		s devoted to monitoring, inspecting, a				
7		ncurred in monitoring, inspecting, and				
8		on easement reported on line 2(d) abo				
-		3)(ii)?	-			Yes No
9		ow the organization reports conservat				
5		he text of the footnote to the organiza		-		
			LION S III ANCIAI S	statements that describes	the organiza	tion's accounting for
Da	conservation easemen	ns Maintaining Collections o	f Art Histor	ical Trassuras or C	ther Simil	ar Assots
га		organization answered "Yes" to Form				ai Assets.
		organization answered Tes to Form	990, Fait IV, III	e o.		
та		ted, as permitted under SFAS 116, no				
		ilar assets held for public exhibition, e		earch in furtherance of pu	iblic service, j	provide, in Part XIV, the text of
		ncial statements that describes these				
b	If the organization elec	ted, as permitted under SFAS 116, to	report in its rev	enue statement and balar	nce sheet wor	ks of art, historical treasures,
	or other similar assets	held for public exhibition, education, o	or research in fu	rtherance of public servic	e, provide the	following amounts relating to
	these items:					
	(i) Revenues included	d in Form 990, Part VIII, line 1			►	\$
	(ii) Assets included in					\$
2	If the organization rece	eived or held works of art, historical tre				le
	-	required to be reported under SFAS 1				
а	-	Form 990, Part VIII, line 1	-			\$
b		m 990, Part X				 \$
5						*
ιμλ	For Privacy Act and P	aperwork Reduction Act Nation	a the Instructio	ns for Form 990		Schedule D (Earm 000) 2009
∟пА	T OF FINACY ACT and P	aperwork Reduction Act Notice, se	ອັດເອົາເຈັດແຜ່ໃດ	13 101 101 111 330.		Schedule D (Form 990) 2008
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Par	t III Organizations Maintaining C	ollections of A	rt, Hist	orical Tr	easures, o	or Othe	r Simil	ar Asse	ts (cont	inued	d)
3	3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all										
	that apply):										
а	Public exhibition	c			hange progra						
b	Scholarly research	e	. [] (Other							
С	Preservation for future generations										
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.										
5	5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets										
	to be sold to raise funds rather than to be maintained as part of the organization's collection?										
Par	t IV Trust, Escrow and Custodial	-	. Compl	ete if organ	ization answe	ered "Yes	" to Form	n 990, Par	t IV, line	9, or	
	reported an amount on Form 990, Par										
1a	Is the organization an agent, trustee, custodia	an or other intermed	diary for	contributior	ns or other as	sets not i	included		_	_	_
	on Form 990, Part X?							L	Yes		No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing t	able:							
									Amoun	t	
с	Beginning balance						1c				
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance						. 1f				
2a	Did the organization include an amount on Fo								Yes		No
b	If "Yes," explain the arrangement in Part XIV.										
Par	t V Endowment Funds. Complete if	organization answe	ered "Ye	s" to Form 9	990, Part IV, I	ine 10.					
		(a) Current year	(b) P	rior year	(c) Two year	rs back 🛛 🌔	d) Three y	ears back	(e) Fou	r year	s back
1a	Beginning of year balance										
b	Contributions										
	Investment earnings or losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the year	r end balance held a	as:								
а	Board designated or quasi-endowment 🕨		%								
b	Permanent endowment	%									
с	Term endowment	6									
3a	Are there endowment funds not in the posse	ssion of the organiz	ation tha	it are held a	Ind administe	ered for th	ie organiz	zation			
	by:									Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations								3a(ii)		
b	If "Yes" to 3a(ii), are the related organizations	listed as required o	on Schec	lule R?					3b		
4	Describe in Part XIV the intended uses of the	organization's ende	owment	funds.							
Par	t VI Investments - Land, Building	s, and Equipm	ent. Se	e Form 990	, Part X, line	10.					
	Description of investment	(a) Cost or o basis (investr		• •	or other (other)	(c) De	epreciatio	'n	(d) Boo	k valı	ue
1a	Land										
	Buildings										
	Leasehold improvements										
	Equipment		885.				64,4	23.	1	9,4	162.
	Other									-	
	Add lines 1a-1e. (Column (d) should equal Fo		ımn (B), I	line 10(c).)	I	<u></u>	<u></u>		1	9,4	162.

Schedule D (Form 990) 2008

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	Y DEVELOPMENT CORPO	DRATIONS	04-2759909 Page 3
Part VII Investments - Other Securitie			
 (a) Description of security or category (including name of security) 	(b) Book value	(c) Method o Cost or end-of-ye	
Financial derivatives and other financial products			
Closely-held equity interests			
Other			
Total. (Col (b) should equal Form 990, Part X, col (B) line 1	2.) ►		
Part VIII Investments - Program Relate	d. See Form 990, Part X, line 13.		
	(b) Book value	(c) Method o	of valuation:
(a) Description of investment type	(b) Dook value	Cost or end-of-ye	ear market value
Total. (Col (b) should equal Form 990, Part X, col (B) line 1	3.) ►		
Part IX Other Assets. See Form 990, Part 3			
	(a) Description		(b) Book value
Total (Column (b) should equal Form 000 Port V or			►
Totan (Column lo) should equal FOITH 990, Fall A, CO	l (B) line 15.)		
Part X Other Liabilities. See Form 990, P			
	art X, line 25.	Amount	
Part X Other Liabilities. See Form 990, P	art X, line 25.		
Part X Other Liabilities. See Form 990, P (a) Description of liability	art X, line 25.		
Part X Other Liabilities. See Form 990, P (a) Description of liability	art X, line 25.		
Part X Other Liabilities. See Form 990, P (a) Description of liability	art X, line 25.		
Part X Other Liabilities. See Form 990, P (a) Description of liability	art X, line 25.		
Part X Other Liabilities. See Form 990, P (a) Description of liability	art X, line 25.		
Part X Other Liabilities. See Form 990, P (a) Description of liability	art X, line 25.		
Part X Other Liabilities. See Form 990, P (a) Description of liability	art X, line 25.		
Part X Other Liabilities. See Form 990, P (a) Description of liability	art X, line 25.		
Part X Other Liabilities. See Form 990, P (a) Description of liability	art X, line 25.		
Part X Other Liabilities. See Form 990, P (a) Description of liability	Part X, line 25.		

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Schedule D (Form 990) 2008 COMMUNITY DEVELOPMENT CORPORATIONS 04-2759909 Page 4 Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements 1 1 1, 011, 726. 2 906, 885. 2 906, 885. 3 1004, 841. 4 4 4 4 4 4 4 5 boated services and use of facilities 6 6 7		MASSACHUSETTS ASSOCIATION	OF			
1 Total revenue (Form 990, Part VIII, column (A), line 12) 1 1, 011, 726. 2 906, 885. 2 906, 885. 4 3 104, 841. 4 4 4 5 5 5 6 7 7 7 6 6 7 7 7 8 0ther Obscribe in Part XIV) 8 9 7 7 8 0ther Obscribe in Part XIV) 8 9 0.1 104, 841. Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 1 Total revenue, gains, and other support per audited financial statements 1 1, 011, 726. 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2a 2a 2 0 3 1, 011, 726. 3 3 1, 011, 726. 3 1, 011, 726. 4 4 4 4 4 4 0 Other Obscribe in Part XIV 2a 2a 0. 3 1, 011, 726.						2759909 Page 4
2 Total expenses (Form 990, Part IX, column (A), line 25) 2 906, 885. 3 3 104, 841. 4 3 104, 841. 5 Donated services and use of facilities 5 6 6 6 7 7 8 8 Other (Describe in Part XIV) 8 9 0. 10 10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 10 10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 10 104, 841. Part XIII Reconciliation of Revenue per audited financial statements 1 1, 011, 726. 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2a 2a 2 Net unrealized gains (onvestments 2 1 1, 011, 726. 3 1, 011, 726. 3 1, 011, 726. 3 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: 3 1, 011, 726. 4 Amounts included on Form 990, Part VIII, line 7b 4a 4b 6 5 1, 011, 726. 3	Par	t XI Reconciliation of Change in Net Assets from Form 990 to	o Financia	al Statement	S	
3 Excess or (deficit) for the year. Subtract line 2 from line 1 3 104,841. 4 4 4 5 Donated services and use of facilities 5 6 7 7 8 7 8 9 0. 7 8 9 0. 9 10 104,841. 7 8 9 9 0. 10 10 Excess or (deficit) for the year per funcial statements. Combine lines 3 and 9 10 10 104,841. 8 9 0. 10 104,841. Part XII Reconciliation of Revenue per Audited Financial Statements 1 1,011,726. 4 2a 2a 2a 2a 2a 2 2a 2a 2a 2a 2a 2a 0. 3 1,011,726. 3 1,011,726. 3 1,011,726. 4 4a 4a 4a 4a 4a 4a 4a 4a 6. 0. 0. 0. 0. 0.	1	Total revenue (Form 990, Part VIII, column (A), line 12)		1		
4 Net unrealized gains (losses) on investments 4 5 Donated services and use of facilities 5 6 Investment expenses 6 7 Right and the services and use of facilities 7 8 Other (Describe in Part XV) 8 9 Total adjustments (etc.) 10 10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 10 11 Total revenue, gains, and other support per audited financial statements 1 1,0011,726. 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2a 2a 2a 2 Amounts included on Form 990, Part VIII, line 12: 2a 2a 2a 2a 4 0 ther (Describe in Part XIV) 2d 2a	2	Total expenses (Form 990, Part IX, column (A), line 25)	2		906,885.	
5 Donated services and use of facilities 5 6 Investment expenses 6 7	3	Excess or (deficit) for the year. Subtract line 2 from line 1	3		104,841.	
6 Investment expenses 6 7 Prior period adjustments 7 8 Otter (Describe in Part XIV) 8 9 0.10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 10 104.841. 1 Total adjustments (net). Add lines 4.3 9 0.10 104.841. 1 Total adjustments (net). Add lines 4.3 1 1.014.726. 2 Amounts included on line 1 but not on Form 990, Part VIII, Ine 12: 1 1.011.726. 2 Amounts included on investments 2a 2b 2c 0 Otter (Describe in Part XIV) 2d 2e 0. 3 Subtract line 2e from line 1 3 1.011.726. 4 Amounts included on Form 990, Part VIII, line 12: 2e 0. 4 Add lines 2a through 2d 2e 0. 3 Subtract line 2e from line 1 3 1.011.726. 4 Amounts included on Form 990, Part VIII, line 7b 4a 4b 4c 0 Otter (Describe in Part XIV) 4a 4c 0. 5 1 1.011.726.<	4	Net unrealized gains (losses) on investments		4		
7 Prior period adjustments 7 8 Other (Describe in Part XIV) 8 9 Total adjustments (ref). Add lines 4-8 9 10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 10 10 Total around other support per audited Financial statements With Revenue per Returm 1 Total revenue, gains, and other support per audited financial statements 1 1, 011, 726. 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 1 1, 011, 726. 3 Net unrealized gains on investments 2a 2b 2c 4 Atd lines 2a through 2d 2a 2c 0. 3 1, 011, 726. 3 1, 011, 726. 4 Amounts included on Form 990, Part VIII, line 12: 2a 2a 0 Other (Describe in Part XIV) 2d 2e 0. 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: 3 1, 011, 726. 5 Dother (Describe in Part XIV) 4a 4c 0. 6 Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.) 5 1, 011, 726.	5	Donated services and use of facilities				
8 Other (Describe in Part XIV) 8 9 Total adjustments (net). Add lines 4.8 9 0.1 10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 10 10.4, 841. Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 1, 011, 726. 1 Total adjustments 2a 1 1, 011, 726. 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2b 2c 0 Other (Describe in Part XIV) 2d 2e 0.3 4 Atd lines 2a through 2d 2c 2c 0.3 3 Subtract line 2e from line 1 3 1, 011, 726. 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: 3 1, 011, 726. 4 Amounts included on Form 990, Part VIII, line 7b 4a 4b 4c 0. 5 Total expenses and loses per audited financial statements 1 906, 885. 1 906, 885. Part XIII Reconciliation of Expenses per Mudited Financial Statements With Expenses per Return 1 906, 885. 1 Total expenses and	6	Investment expenses		6		
9 Total adjustments (net). Add lines 4-8 9 0. 10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 10 104, 841. 11 Total adjustments (net). Add lines 4-8 10 104, 841. 11 Total revenue, gains, and other support per audited financial statements 1 1, 011, 726. 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2a 2a 2a 2 Donated services and use of facilities 2a 2a 2a 2a 2 Donated services and use of facilities 2a 2a 2a 2a 4 Other (Describe in Part XIV) 2d 2d 2a 2a 0. 3 Subtract line 2e from line 1 3 1, 011, 726. 3 1, 011, 726. 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: 3 1, 011, 726. 5 1, 011, 726. 5 Other (Describe in Part XIV) 4d 4d 4d 0. 6d 0. 6 Add lines 4a and 4b 6 0. 5 1, 011, 726. 0. 7	7	Prior period adjustments		7		
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Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 1 1, 011, 726. 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 1 1, 011, 726. 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2a 2b 2 2b 2c 2d 2 2d 2e 0. 3 Donated services and use of facilities 2c 2c 4 Other (Describe in Part XIV) 2d 2e 0. 3 Subtract line 2e from line 1 3 1, 011, 726. 4 Amounts included on Form 990, Part VIII, line 7b 4a 4e 0. b Other (Describe in Part XIV) 4a 4c 0. c Add lines 4a and 4b 4c 0. 5 1, 011, 726. Part XIII Reconciliation of Expenses per Audited Financial Statements 1 906, 885. 1 906, 885. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: 2a 2a 2a 0. 1	9					0.
1 Total revenue, gains, and other support per audited financial statements 1 1, 011, 726. 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2a 2b a Net unrealized gains on investments 2a 2b b Donated services and use of facilities 2c 2d c Recoveries of prior year grants 2c 2d d Other (Describe in Part XIV) 2d 2e 0. a Subtract line 2e from line 1 3 1,011,726. 4 Amounts included on Form 990, Part VIII, line 12; but not on line 1: a 1,011,726. 4 Amounts included on Form 990, Part VIII, line 7b 4a 4b 4c 0. 5 Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) 5 1,011,726. Part XIIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 1 1 Total expenses and losses per audited financial statements 1 906, 885. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25. 2a 2a 2a 2 Donated services and use of facilitie						
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2a a Net unrealized gains on investments 2a b Donated services and use of facilities 2b c Recoveries of prior year grants 2c d Cher (Describe in Part XIV) 2d 2e e Add lines 2a through 2d 2e 0. 3 Subtract line 2e from line 1 3 1,011,726. 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a 4a b Other (Describe in Part XIV) 4b 4c 0. c Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.) 5 1,011,726. Fart XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 906,885. 1 Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part IX, line 25: 2 2 a Donated services and use of facilities 2a 2a 2a b Prior year adjustments 2 2 2 0. c Lossee reported on Form 990, Part IX, line 25, but not on line 1: 3	Par	t XII Reconciliation of Revenue per Audited Financial Statem	ents With	Revenue pe	er Returr	
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Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.

Schedule D (Form 990) 2008

832054 12-23-08 SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service Name of the organization **Supplemental Information to Form 990**

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. OMB No. 1545-0047

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Employer identification number 04 - 2759909

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS

SAFETY, GREEN SPACE DEVELOPMENT, WORKFORCE DEVELOPMENT AND YOUTH

DEVELOPMENT. WE HAVE DESIGNED THE MEL KING INSTITUTE TO BRING COMMUNITY

DEVELOPMENT PROFESSIONALS AND VOLUNTEERS THE SKILLS THEY NEED TO BE

EFFECTIVE IN THEIR POSITIONS IN THE COMMUNITY. WE FOCUS BOTH ON

INDIVIDUAL SKILL AND ORGANIZATIONAL CAPACITY BUILDING IN ORDER TO

STRENGTHEN THE FIELD OF COMMUNITY DEVELOPMENT.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

THE PUBLIC EDUCATION PROGRAM PROVIDES INFORMATION TO VARIOUS

STAKEHOLDERS INCLUDING THE GENERAL PUBLIC ABOUT THE WORK OF OUR

MEMBERS. IT INCLUDES OUR PUBLICITY WORK ON THE MACDC GOALS INITIATIVE,

CAMPAIGN, GROWING OPPORTUNITIES, ASSETS AND LEADERS, ACROSS THE

COMMONWEALTH, THE PUBLICATION OF REPORTS, THE MANAGEMENT OF OUR WEB

SITE AND OTHER EFFORTS TO EDUCATE THE PUBLIC ABOUT THE COMMUNITY

DEVELOPMENT FIELD.

EXPENSES \$ 73923. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

THE WESTERN MASS COMMUNITY DEVELOPMENT COLLABORATIVE IS A PROGRAM

DESIGNED TO STRENGTHEN THE CAPACITY OF CDC'S IN WESTERN MASSACHUSETTS.

WE FACILITATE PEER LEARNING AND COLLABORATIVE PROGRAMMING AMONG OUR

MEMBERS IN THE REGION.

EXPENSES \$ 26235. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

THE DIRECT LOBBY PROGRAM REFERS TO THOSE EXPENSES ASSOCIATED WITH

DIRECTLY LOBBYING ELECTED OFFICIALS AS DEFINED BY IRS GUIDELINES.

12261030 808512 042759909

2008.04040 MASSACHUSETTS ASSOCIATION O 04275991

SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. OMB No. 1545-0047

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Employer identification number 04 - 2759909

EXPENSES \$ 16892. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

THE COMMUNITY BUSINESS NETWORK (CBN) IS A COLLABORATIVE OF SEVERAL

BOSTON CDCS WORKING TOGETHER TO PROVIDE TECHNICAL ASSISTANCE AND

ACCESS TO CAPITAL FOR SMALL AND MICRO BUSINESSES. MACDC MANAGES GRANT

FUNDS FOR CBN.

EXPENSES \$ 14147. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

THE INDIRECT LOBBY PROGRAM REFERS TO THOSE EXPENSES ASSOCIATED WITH

INDIRECTLY LOBBYING ELECTED OFFICIALS AS DEFINED BY IRS GUIDELINES.

EXPENSES \$ 9904. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 6: THE ORGANIZATION HAS A SINGLE

MEMBERSHIP CLASS OF 60 INDIVIDUALS WHO ELECT THE BOARD OF DIRECTORS AND

HAVE THE POWER TO AMEND THE BY-LAWS.

FORM 990, PART VI, SECTION A, LINE 7A: THE ORGANIZATION'S SINGLE CLASS OF MEMBERSHIP (60 INDIVIDUALS) ELECT THE BOARD OF DIRECTORS

FORM 990, PART VI, SECTION A, LINE 7B: THE SINGLE CLASS OF 60 MEMBERS ELECT THE BOARD OF DIRECTORS AND HAVE THE POWER TO AMEND THE BY-LAWS.

FORM 990, PART VI, SECTION A, LINE 10: THE 990 IS REVIEWED AT A BOARD

MEETING PRIOR TO ITS FILING

 FORM
 990,
 PART VI,
 SECTION B,
 LINE 12C:
 THE ORGANIZATION HAS ALL EMPLOYEES

 LHA
 For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.
 Schedule O (Form 990) 2008

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SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. OMB No. 1545-0047

MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS

Employer identification number 04 - 2759909

AND BOARD MEMBERS ANNUALLY ACKNOWLEDGE IN WRITING THE CONFLICT OF INTEREST

POLICY

FORM 990, PART VI, SECTION B, LINE 15: THE PRESIDENT OF THE ORGANIZATION

HAD A PERFORMANCE AND SALARY REVIEW COMPLETED BY THE BOARD OF DIRECTORS.

THE BOARD UTILIZED SALARY SURVEYS AND COMPARED THE PROPOSED SALARY TO OTHER

NON PROFIT AGENCIES OF SIMILAR SIZE.

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATIONS GOVERNING

DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE

AVAILABLE TO THE PUBLIC UPON REQUEST

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 822211 12-18-08 Schedule O (Form 990) 2008